



COMPANY OVERVIEW

February 2023

Forward-looking statements



Statements in this presentation that are not historical facts are forward-looking statements that reflect management's current expectations regarding future events. Such statements are made in reliance on the safe harbor provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements in this presentation include but are not limited to: statements regarding organizational model; statements regarding the company's and segment solutions or capabilities; statements regarding the company's operating principles and commitment to community; and other statements regarding outlook or that are not historical facts. The company cautions investors that any forward-looking statements are subject to risks and uncertainties that may cause actual results and future trends to differ materially from those matters expressed in or implied by such forward-looking statements. Further information relating to these and other factors that may impact the company's results, future trends and forward-looking statements are disclosed in the company's filings with the SEC. The forward-looking statements contained in this presentation are made as of the date of this presentation, and the company disclaims any intention or obligation, other than imposed by law, to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. Persons receiving this presentation are cautioned not to place undue reliance on forward-looking statements.

L3Harris – a Trusted Disruptor



“ We are proud of our ability to deliver innovative solutions for our customers’ mission-critical challenges while helping to make the world a safer place. Our 46,000 talented and dedicated employees are committed to creative problem-solving and continuous improvement in everything we do. ”

– Chris Kubasik
Chair and CEO

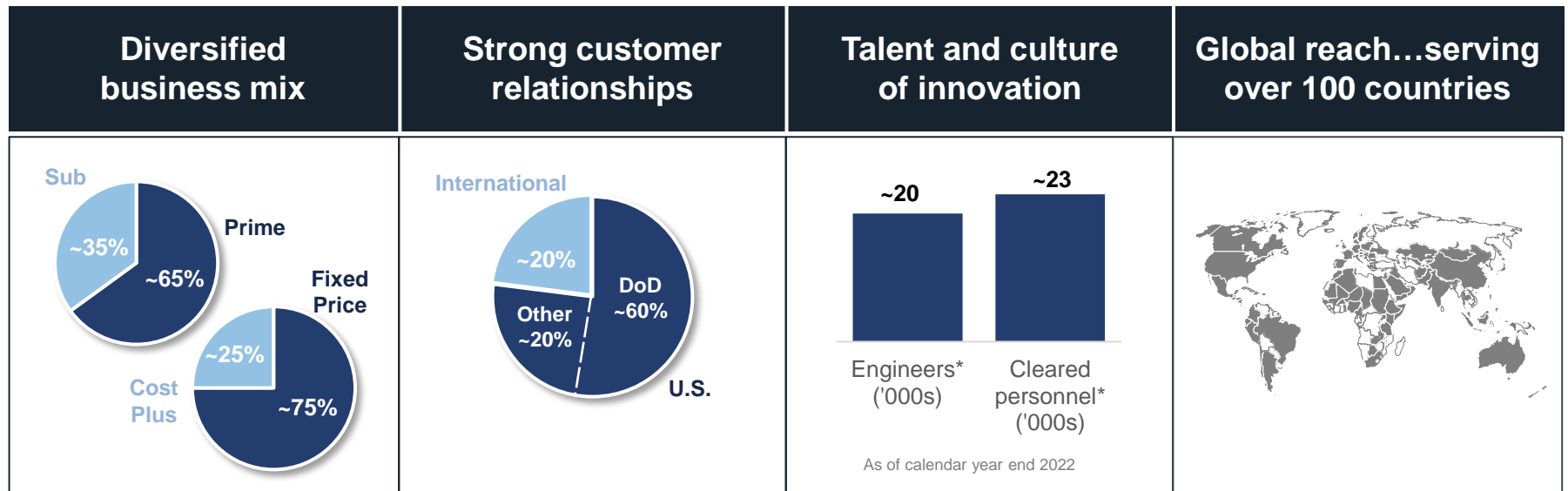


L3Harris – committed to excellence



L3HARRIS®

L3Harris Technologies is a Trusted Disruptor for the global aerospace and defense industry. With customers' mission-critical needs always in mind, our 46,000 employees deliver end-to-end technology solutions connecting the space, air, land, sea and cyber domains.



Three mission-aligned segments



Integrated Mission Systems

\$6.6B¹



Jon Rambeau
President,
Integrated Mission
Systems

IMS is a leading developer and integrator of mission systems in the air, land and sea domains. We provide top tier capabilities in the design, development, integration, production and sustainment of intelligence, surveillance and reconnaissance (ISR), integrated maritime communications systems and electro optical sensors for U.S. and allied military, civil government and commercial customers.

Headquarters
Palm Bay, Florida



Space & Airborne Systems

\$6.4B¹



Ed Zoiss
President,
Space & Airborne
Systems

SAS is a leading provider of full mission solutions as a prime and subsystem integrator in the space, airborne and cyber domains. We provide top tier capabilities in the design, development, integration, production and sustainment of major weapons systems for national security, civil government, commercial and international customers.

Headquarters
Palm Bay, Florida



Communication Systems

\$4.2B



Samir Mehta
President,
Communication
Systems

CS is focused on enabling warfighters in the multi-domain environment with the resources, capabilities and agility to support today's mission and innovate solutions for the future. We are a leading provider of communications solutions for DoD, international customers, federal and state agencies and commercial customers.

Headquarters
Rochester, New York



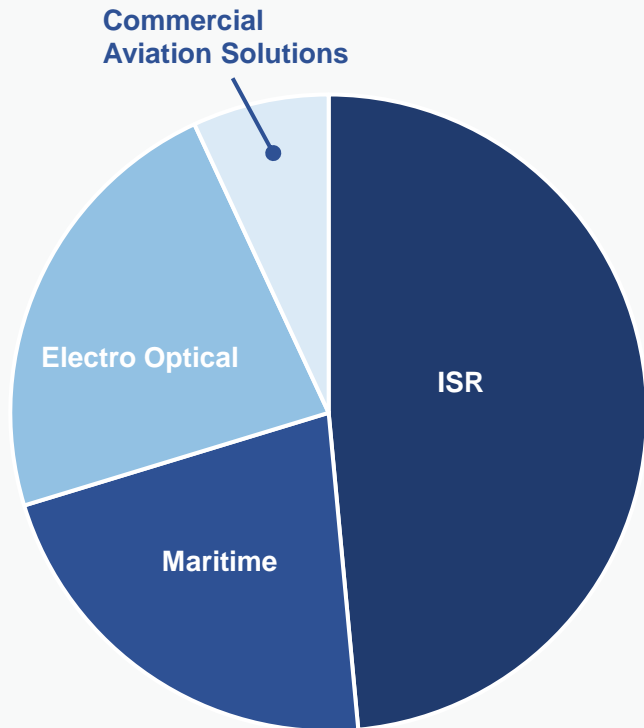
¹2022 revenue and operating income figures have been reclassified to reflect the new segment structure effective for fiscal 2023

Integrated Mission Systems



2022
Revenue
\$6.6B¹

2022
Operating Income
\$861M¹



ISR

Prime for airborne mission systems development, integration and life-cycle for strategic reconnaissance, national command and control, tactical surveillance, agile strike and mobility platforms



Maritime

Power, electrical, imaging, communication and sensor systems for manned platforms; integrated unmanned vessels (surface and undersea)



Electro Optical

Advanced electro optical/infrared; laser imaging and sensor systems; space communications and avionics; fleet management and missionization; and fuzing, navigation and range-testing solutions



Commercial Aviation Solutions (CAS)

Integrated aircraft avionics, pilot training and data analytics services for the commercial aviation industry

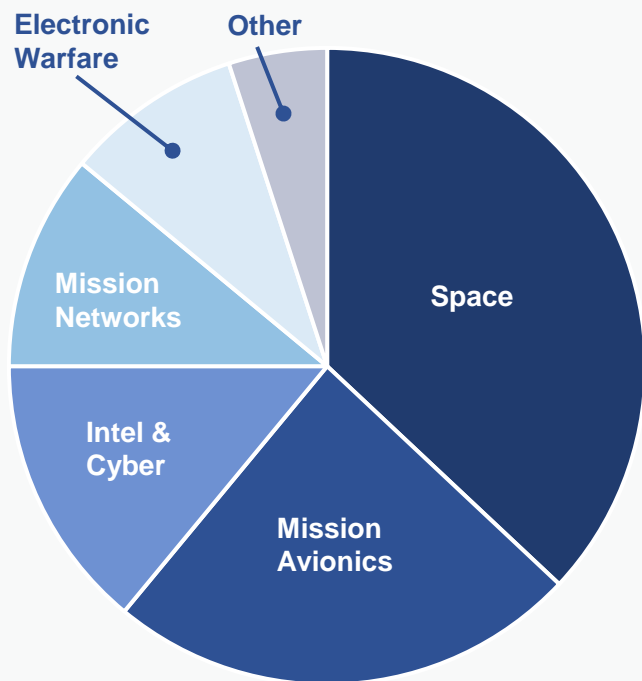
¹2022 revenue and operating income figures have been reclassified to reflect the new segment structure effective for fiscal 2023

Space & Airborne Systems



2022
Revenue
\$6.4B¹

2022
Operating Income
\$745M¹



¹2022 revenue and operating income figures have been reclassified to reflect the new segment structure effective for fiscal 2023



Space

End-to-end mission solutions to support intelligence, surveillance and reconnaissance; missile defense; positioning, navigation and timing; weather and climate monitoring; and ground-based space surveillance networks



Mission Avionics

Sensors, processors, hardened electronics, release systems and antennas for aircraft platforms



Intel & Cyber

Situational awareness, information resilience, robotics and advanced wireless solutions



Mission Networks

Communications and networking solutions for air traffic management



Electronic Warfare

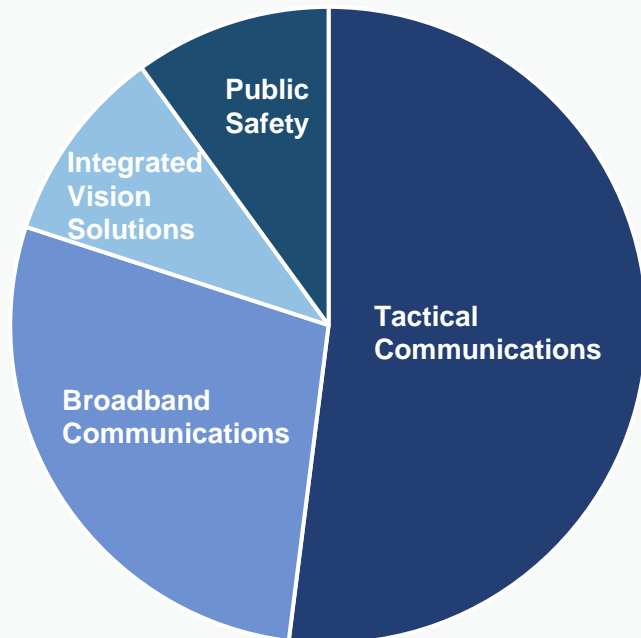
Threat warning and countermeasures for airborne, ground and maritime platforms

Communication Systems



2022
Revenue
\$4.2B

2022
Operating Income
\$1,022M



Tactical Communications

Tactical radios for U.S. and international defense customers and battlefield management networks



Broadband Communications

Secure mobile networked equipment and integration



Integrated Vision Solutions

Full suite of helmet and weapon mounted integrated systems



Public Safety

Radios and equipment for public safety and professional communications

An agile innovator



IR&D

3.5%

IR&D as percent of
revenue invested annually

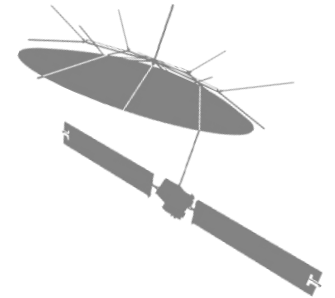
\$603M

2022 IR&D

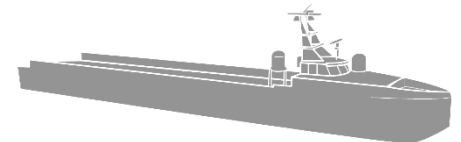


Developed the WESCAM MX Series sensors, which are the “eyes” of over 233 different types of platforms across the air, land and sea domains

Delivered over 100 large, high-accuracy space reflectors



Awarded over 2.3K U.S. patents to L3Harris engineers and scientists



Delivered over 125 unmanned autonomous surface vessels operating around the world on both commercial and defense missions



Integrity

- > Accountable
- > Ethical
- > Honest

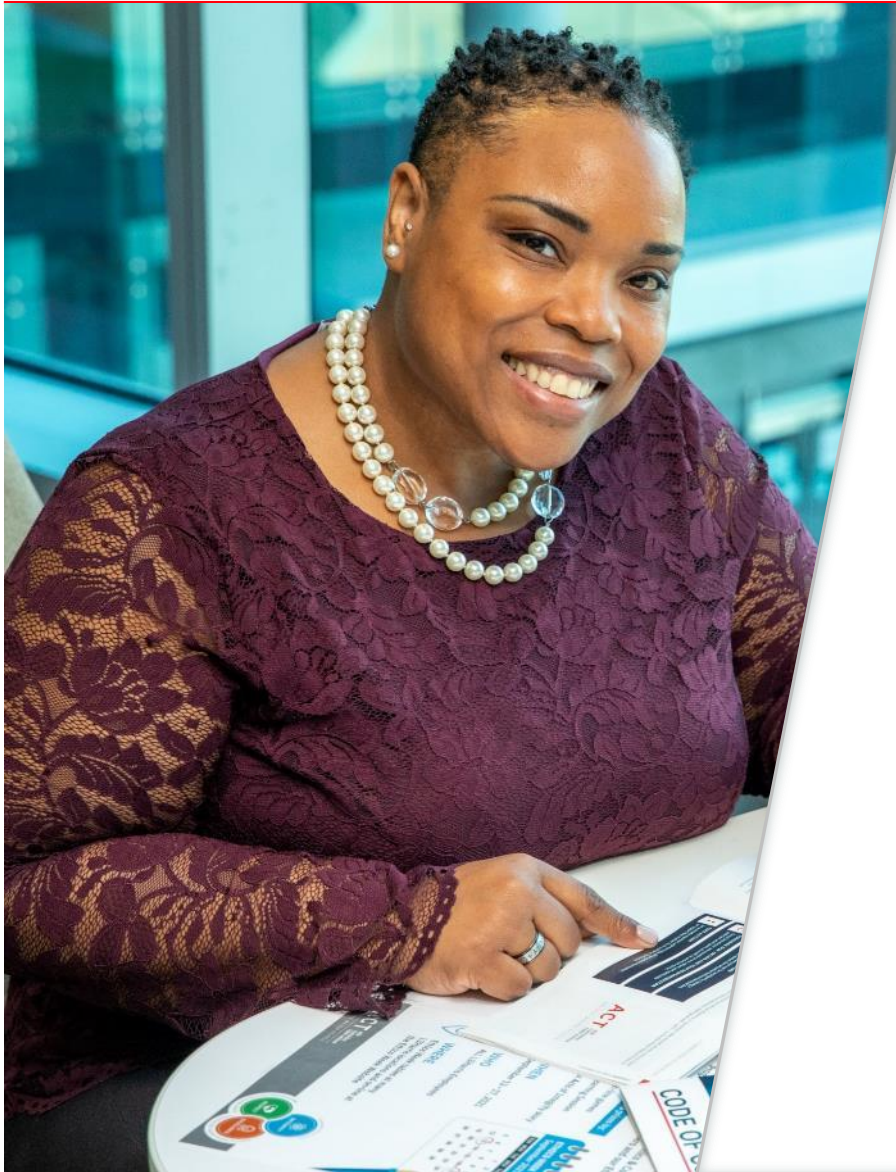
Excellence

- > Flawless Execution
- > Customer-Focused
- > Innovative

Respect

- > Safe & Sustainable
- > Community-Minded
- > Inclusive

Our operating principles



One company

- › One team – common goals, objectives and values
- › Empowered, accountable and transparent people
- › A clearly articulated strategy
- › Leading in core growth markets and technologies

The power of the enterprise

- › Strategic investments in innovation
- › Enterprise-wide systems, processes and policies
- › Talent is a company-wide asset
- › Use scale to drive efficiency and growth
- › Best practices shared company-wide

Committed to speed and excellence

- › Unwavering focus on customer quality and on-time delivery
- › Continuous improvement as a way of life
- › Fact-based decision-making

Our people



We value diverse ideas,
perspectives, experiences,
backgrounds and lifestyles



[CLICK TO LEARN MORE](#)

Our community



L3Harris is committed to driving positive change in our communities through strategic giving and volunteerism

Giving in focus areas:

- › **STEM** – inspiring the next generation of scientists and engineers
- › **Mission-Aligned** – supporting our customers' mission, including first responders, veterans and their families
- › **Community** – being active citizens in our local communities

Employee volunteerism:

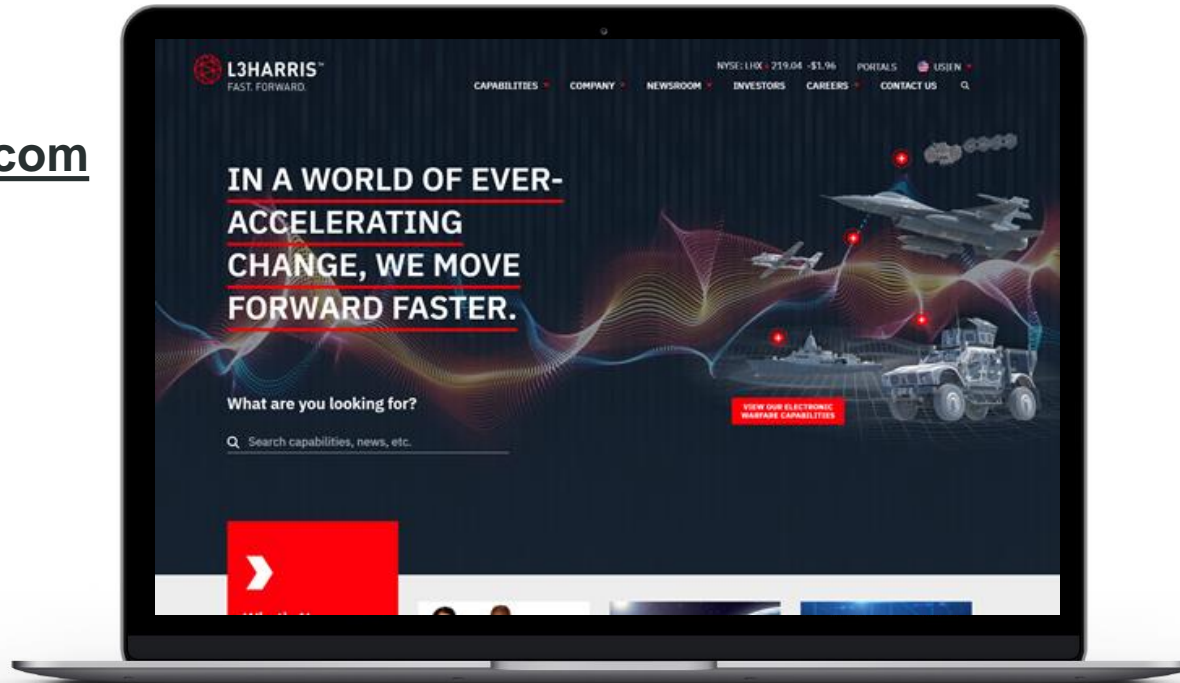
L3Harris supports employee volunteer efforts in the communities where we live and work.



Engage with L3Harris



» [Visit
L3Harris.com](https://www.l3harris.com)



» Follow



» Watch

